Priority Gaps to be Addressed

Gap ID	Gaps to be Addressed	Key Mechanism
A	Coordination among state agencies to streamline flood resilience strategies and reduce redundancies	Coordination - Internal and External
D, F, & G	Funding resources for long term resilience planning that supports a wide breadth of needs at both the state and local government level	Financial Support - Grants, Loans, Other
O&T	Access to up-to-date data resources that support long-term flood resilience planning and resource allocation decisions	Management - Resource
P&H	Staff capacity and resources for interdepartmental data aggregation and coordination for comprehensive flood risk assessments, including those for state-owned assets	Management - Resource
Q'	Community knowledge and capacity to take proactive steps to reduce vulnerability to flooding	Outreach - Program
S	Staff capacity hindering collaboration, technical assistance provision, and funding outreach efforts	Outreach - Resource
V	Robust decision-making frameworks and capacities to facilitate long-term planning efforts and resource allocation decisions	Planning - Long Term

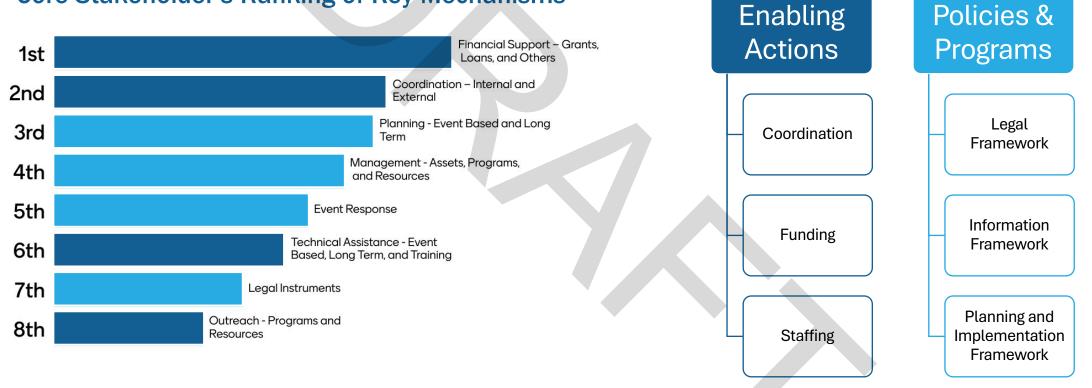


Priority Gaps to be Addressed

Gap ID	Gaps to be Addressed	Key Mechanism
С	Staff capacity and data management resources for coordination between federal, state, and local agencies during events to ensure targeted event response.	Event Response
E	Staff capacity and funding resources for additional grant application and management support to local governments.	Financial Support – Others
1	Funding resources for asset maintenance	Management - Assets
Ν	Reliance on non-permanent federal funding posing challenges in sustaining flood resilience programs.	Management - Programs
U	Staff capacity for integration of flood resilience tools	Planning – Long Term
W	Staff capacity to address and assist with federal and state regulations	Legal Instruments
X	Staff capacity and resources to coordinate technical assistance for funding and program initiatives to address long-term flood resilience goals	Technical Assistance



Core Stakeholder's Ranking of Key Mechanisms





Key Mechanisms & Identified Gaps

Gaps:

In the context of this analysis, "gap" is defined as a practice that is not effectively being implemented across and/or within Virginia state agencies which in turn limits the Commonwealth's ability to successfully execute flood resilience strategies statewide.

Key Mechanisms:

The overarching categories of flood resilience strategies that can be implemented within a Virginia state agency's scope.

Coordination – Internal and External

Definition: Formal or informal systems for coordinating both within and across state agencies (or with outside entities) regarding flood resilience efforts

Gaps:

A. Coordination among state agencies to streamline flood resilience strategies and reduce redundancies

B. Staff capacity to support improved coordination between federal, state, and local agencies required for appropriate event responses

Event Response

Definition: Direct response to flooding events during or shortly following the hazard

Gaps:

C. Staff capacity and data management resources for coordination between federal, state, and local agencies during events to ensure targeted event response

Financial Support – Grants, Loans, and Others

Definition: Providing, managing, and/or coordinating on grants, loans, or other funding opportunities to both state and non-state agency actors in support of flood resilience efforts

Gaps:

D. Funding resources for long-term resilience planning and disaster response to address state and local needs

E. Staff capacity and funding resources for additional grant application and management support to local governments

F. Flexibility in allocating state funding to support the breadth of needs, local needs in particular, required to build local flood resilience including use for personnel or overhead costs

G. Dedicated, recurring hazard mitigation/recovery funding resources for flood resilience work affecting long-term strategy implementation





Management – Assets, Programs, and Resources

Definitions: Assets - Oversight and maintenance of state assets (e.g., buildings, properties, etc.) with regard to flood resilience efforts; Programs - Oversight and management of state agency programs that are directly focused on or indirectly impact flood resilience efforts; Resources - Oversight and management of agency resources that support agency or interagency flood resilience efforts

Gaps:

H. Up-to-date data resources on state-owned assets and their associated flood risk

I. Funding resources for asset maintenance

J. Staff capacity and resources to support coordination between state agencies and local governments in managing flood risk to assets

K. Staff resources and high turnover rates impacting effective management of flood resilience programs L. Staff resources affecting real-time information intake during disaster events, thereby influencing response efforts

M. Staff capacity to train on new resilience tools and integrate flood resilience policies effectively

N. Reliance on non-permanent federal funding posing challenges in sustaining flood resilience programs

O. Data resources (data collection and data management) to support flood resilience planning

P. Staff capacity and resources for interdepartmental data aggregation and coordination for

comprehensive flood risk assessments

Outreach – Program and Resource

Definitions: Program: Administration of a program that conducts outreach to individuals or communities regarding flood resilience; Resource: Creation and distribution of a flood resilience resource (e.g., booklet, FAQ, guide, website, etc.)

Gaps:

Q. Public awareness to empower communities in taking proactive steps to reduce vulnerability to flooding

R. Publicly available information resources about flood resilience

S. Staff capacity hindering collaboration, technical assistance provision, and funding outreach efforts

Planning – Event-Based and Long Term

Definitions: Event Based: Responsibility for developing, producing, and implementing flood resilience plans for the short term; Long-term: Developing, producing, and implementing plans with a planning horizon of more than 1 year in length that are directing policies or programs that are not directly responding to flooding events, but are focused on mitigation, prevention, or other strategic flood resilience goals

Gaps:

T. Access to up-to-date data resources for making resource allocation decisions

U. Staff capacity for integration of flood resilience tools

V. Robust decision-making framework necessary for resource allocation and prioritization to facilitate long-term planning efforts

Legal Instruments

Definition: Responsibility for developing and/or enforcing compliance with state and/or federal regulations, standards, laws, codes, or ordinances related to flood resilience

Gap:

W. Staff capacity to address and assist with federal and state regulations

Technical Assistance - Long Term, Event-Based, and Training

Definitions: Event Based: Providing capacity and/or resources to local entities for post-flood event recovery management efforts (not inclusive of Grants/Loans/Financial support); Long Term: Providing capacity and/or resources to local entities for long-term flood resilience efforts (not inclusive of Grants/Loans/Financial support); Training: Developing and providing training related to flood resilience, either internally, for professional groups, or for the public

Gaps:

X. Staff capacity and resources to coordinate technical assistance for funding and program initiatives to address long-term flood resilience goals

Y. Staff capacity to collaborate with localities and communities for effective technical assistance provision for flood resilience planning and mitigation

Z. Staff capacity for, and training resources on, available online and modeling tools to support complex and large-scale flood mitigation projects